

The Future of Air Cargo — ULD has a role to play

LIAO, Zhi Yong, IATA Cargo



Case for change





Global trade volumes

Customer satisfaction 😕

Reputation

Premium price with low-cost service \circledast

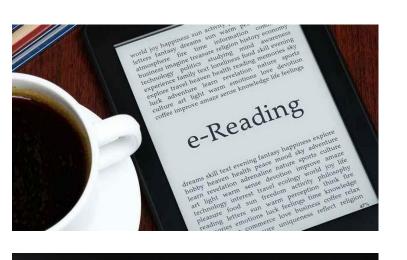
Too complex!

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3 days To get a quote!!!

UberCargo, Amazon, new Silk-Road, Posts... Stronger competition

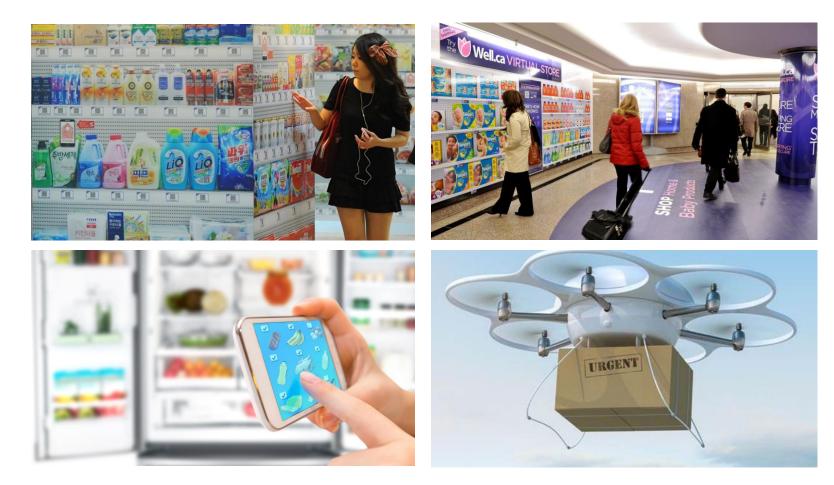
















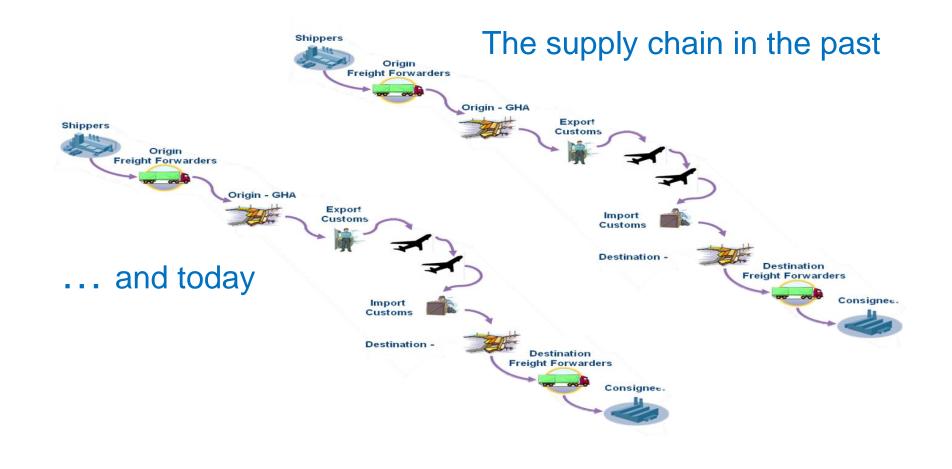
IATA Cargo Transformation program

Air travel is transforming



What is air logistics doing?









IATA calls for continued transformation at the 10th World Cargo Symposium

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Mar 15, 2016: At the opening of the 10th annual World Cargo Symposium (WCS) held in Berlin from March 15-17, the International Air Transport Association (IATA) called for continued transformation in the air cargo industry with a focus on raising the quality of its offering



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OUICKER SLICKER AIR CARGO NEEDED TO DEMONSTRATE GREATER VALUE Amazon air freight plan a wake-up call: improve standards or customers will become competitors

Air Cargo must transform itself into a lean, adaptive and innovative industry centered around increasingly sophisticated customer demands



2015 Global Shippers' Survey



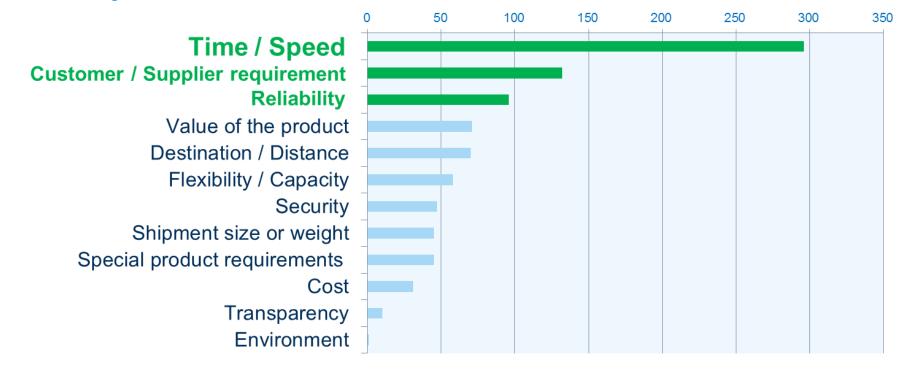
IATA 2015 global shippers survey

- Short online questionnaire
- □ 336 answers received in 6 weeks
- Part of IATA's overall transformation strategy
- Good feedback for airlines

➔ We know because we asked!

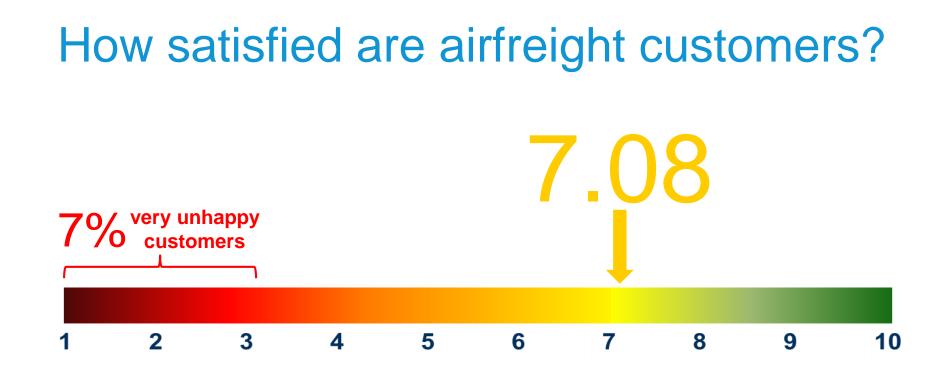


Why do customers choose air?



Average score for the 316 customers using air

What are the 3 main advantages of using air cargo over other modes of transport?



Average score for the 316 customers using air How satisfied are you with the air cargo services that you have used in the last 12 months? (1 = not satisfied at all -- 10 = extremely satisfied)

What's wrong with air cargo?

Air cargo represents less than 0.5% of our shipments but around 2% of time and effort spent – Too complex!

It's a pain to pick up and drop off cargo – Painful experience!

Long lead times compared to cost – Value proposition is weak!

Replies to inquiries for simple things like rates can take days! & Poor websites to handle transactions on my own – Poor customer service, very old-fashion! To much repetitive data entry for necessary documentation – Inefficient processes!

Cargo not flying as booked – Lack of transparency!

[Time & temperature sensitive] product not handled very well in airports – Lack of quality!

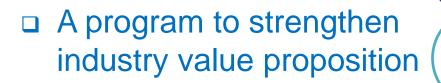
When something goes wrong it takes time to get information – Lack of visibility & real-time information!



Simplifying the Business (StB) Cargo Program former Air Cargo Transformation Program



StB Cargo: let's do something about it!



 And foster innovative thinking to build new growth engine for longterm sustainability Simplify & modernize processes

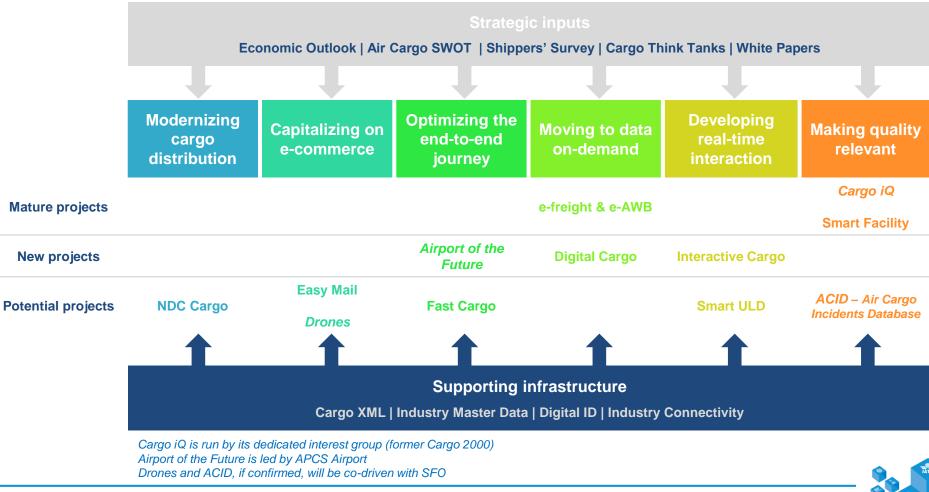
Enrich customer experience

Improve competitiveness



The six goals of the program



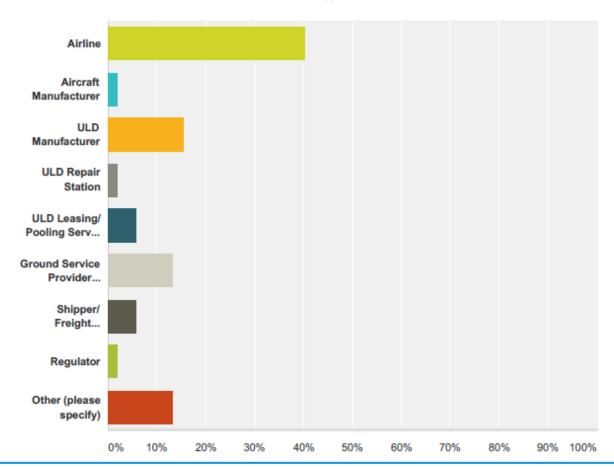


Your ULD Vision Survey https://twitter.com/IATA/status/768374934087368704



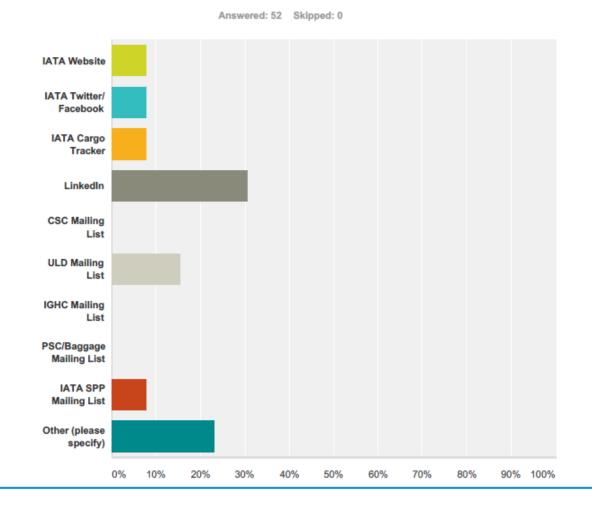
Q1 What type of organization are you?

Answered: 52 Skipped: 0



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Q2 Where did you receive the Survey from?



ПАТА

Q3 What would you expect a ULD to be like in the future? - DESIGN

	0 - Least important	1	2	3	4	5	6	7	8	9	10 - Most important	Total
100% compatible	3.85%	3.85%	3.85%	7.69%	5.77%	21.15%	3.85%	7.69%	15.38%	9.62%	17.31%	
with other modes	2	2	2	4	3	11	2	4	8	5	9	52
of transport to												
facilitate												
intermodal												
transport												
Interchangeable	3.85%	1.92%	5.77%	0.00%	1.92%	13.46%	5.77%	7.69%	26.92%	9.62%	23.08%	
contour for	2	1	3	0	1	7	3	4	14	5	12	52
different aircraft												
types												
Lighter than	7.69%	0.00%	5.77%	5.77%	1.92%	11.54%	5.77%	7.69%	25.00%	9.62%	19.23%	
current light-	4	0	3	3	1	6	3	4	13	5	10	52
weight ULDs												
Collapsible	9.62%	1.92%	7.69%	3.85%	11.54%	17.31%	7.69%	19.23%	9.62%	1.92%	9.62%	
	5	1	4	2	6	9	4	10	5	1	5	52
Fire containment	7.69%	1.92%	0.00%	5.77%	5.77%	7.69%	11.54%	9.62%	13.46%	11.54%	25.00%	
capability as	4	1	0	3	3	4	6	5	7	6	13	52
standard				-	-		-	-		-		
Blast resistance	9.62%	1.92%	3.85%	7.69%	5.77%	13.46%	15.38%	3.85%	11.54%	7.69%	19.23%	
capability as	5	1	2	4	3	7	8	2	6	4	10	52
standard												

Q4 What would you expect a ULD to be like in the future? - Automation (including interaction with other equipment)

portance Score(0-10)												
	0 - Least important	1	2	3	4	5	6	7	8	9	10 - Most important	Total
Facilitates	7.69%	0.00%	3.85%	1.92%	1.92%	11.54%	7.69%	17.31%	17.31%	7.69%	23.08%	
automated ULD buildup	4	0	2	1	1	6	4	9	9	4	12	52
Automated security	0.00%	0.00%	3.85%	0.00%	0.00%	9.62%	3.85%	13.46%	28.85%	7.69%	32.69%	
screening of built up ULD	0	0	2	0	0	5	2	7	15	4	17	52
Automated	5.77%	0.00%	0.00%	0.00%	3.85%	3.85%	5.77%	13.46%	25.00%	11.54%	30.77%	
weighing and dimension measuring to determine if the ULD is built up within aircraft and	3	0	0	0	2	2	3	7	13	6	16	52
Automated aircraft	7.69%	0.00%	5.77%	5.77%	3.85%	11.54%	13.46%	15.38%	5.77%	9.62%	21.15%	
loading	4	0	3	3	2	6	7	8	3	5	11	52
Automated	7.69%	1.92%	0.00%	3.85%	3.85%	15.38%	11.54%	11.54%	19.23%	9.62%	15.38%	
inspection on serviceability condition	4	1	0	2	2	8	6	6	10	5	8	52
Automated ULD	19.23%	3.85%	9.62%	3.85%	3.85%	19.23%	9.62%	3.85%	15.38%	1.92%	9.62%	
repair	10	2	5	2	2	10	5	2	8	1	5	52

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Q5 What would you expect a ULD to be like in the future? - Interaction

ortance Score(0-10)												
	0 - Least important	1	2	3	4	5	6	7	8	9	10 - Most important	Total
Self-identification and self-location for real time tracking and tracing of ULD	0.00% 0	0.00% 0	0.00% 0	0.00% 0	1.92% 1	9.62% 5	3.85% 2	7.69% 4	11.54% 6	19.23% 10	46.15% 24	52
Self-identification and self-location for real time tracking and tracing of content (cargo, mail, baggage)	0.00% 0	0.00% 0	1.92% 1	0.00% 0	0.00% 0	7.69% 4	9.62% 5	3.85% 2	17.31% 9	19.23% 10	40.38% 21	52
Self-monitoring and self-recording external forces such as shock/ impact/ tamper with real time alert	1.92% 1	1.92% 1	3.85% 2	0.00% 0	7.69% 4	13.46% 7	5.77% 3	11.54% 6	30.77% 16	3.85% 2	19.23% 10	52

Self-monitoring and	0.00%	1.92%	1.92%	0.00%	1.92%	13.46%	7.69%	15.38%	17.31%	11.54%	28.85%	
self-controlling of temperature with real time alert when temperature is outside the set range	0	1	1	0	1	7	4	8	9	6	15	52
Self-maintenance of repair records with real time alert when it's time for repair	1.92% 1	3.85% 2	5.77% 3	7.69% 4	9.62% 5	15.38% 8	13.46% 7	11.54% 6	7.69% 4	5.77% 3	17.31% 9	52
Real time alert if the ULD is loaded on the wrong aircraft position	0.00% 0	0.00% 0	3.85% 2	1.92% 1	5.77% 3	7.69% 4	9.62% 5	9.62% 5	5.77% 3	13.46% 7	42.31% 22	52
Real time alert if the ULD is not correctly engaged with Cargo Loading System (e.g. locks not raised)	0.00% 0	0.00% 0	1.92% 1	0.00% 0	0.00% 0	9.62% 5	11.54% 6	9.62% 5	3.85% 2	15.38% 8	48.08% 25	52
Self-monitoring ULD inventory level with real time alert when inventory is too low or too high	1.92% 1	0.00% 0	3.85% 2	3.85% 2	3.85% 2	7.69% 4	11.54% 6	11.54% 6	11.54% 6	11.54% 6	32.69% 17	52

Thinking ahead, Driving innovation, Inspiring people...

> ...for a lean, adaptive & innovative Air Cargo industry





Ready for take-off!